

Commitments from IHTSDO's Articles of Association

- Enhance the health of humankind by facilitating better health information management
- Contribute to improved delivery of care by clinical and social care professions
- Facilitate the accurate sharing of clinical and related health information, and the semantic interoperability of health records
- Encourage global collaboration and cooperation with respect to the ongoing improvement of the terminology products
- Provide the foregoing on a globally coordinated basis

Focusing the Vision: Thank You To Many Contributors

We would like to thank IHTSDO's global community of practice for helping us to identify a core strategic focus, priorities, accountability targets, and shared goals, including:

- The Management Board and General Assembly for initial direction on the organization's strategic focus, plus continued guidance on shaping the directions
- Members of IHTSDO's Standing Committees, the Member Forum, the Affiliate Forum, and other groups who gave us their advice as part of the consultation processes on earlier drafts and key questions
- Participants in a focus group with users of SNOMED CT
- Individuals from the global community of practice who provided advice and suggestions during consultations on the draft strategy

Strategic Framework

A structured framework has been used to articulate the strategic plan. A top-down approach starting with a vision and mission statement, flowing down into strategic priorities and then the implementation activities in the strategic roadmap.



Vision

Enhance the health of humankind by facilitating better health information management

Mission Statement

- Contribute to improved delivery of care by clinical and social care professions
- Facilitate the accurate sharing of clinical and related health information, and the semantic interoperability of health records
- Encourage global collaboration and cooperation with respect to the ongoing improvement of the Terminology Products
- Provide the foregoing on a globally co-ordinated basis

Purpose Statement

Broaden the use of SNOMED CT, within and across health information systems, countries and professions.

Strategic Priorities to 2015

1. Make it easier to use SNOMED CT for priority use cases
2. Produce robust terminology standards that are "fit-for-purpose" for priority use cases
3. Facilitate use of SNOMED CT with other international standards
4. Strengthen responsiveness and clinical governance of SNOMED CT
5. Sustain and strengthen the organizational foundations of IHTSDO

Strategic Initiatives to 2012

- | | | | | |
|---|---|--|--|---|
| <p>1a. Improve understanding of the use of SNOMED CT in order to inform future directions</p> <p>1b. Develop implementation guidance and resources</p> <p>1c. Facilitate sharing of tools and implementation resources on a global basis</p> <p>1d. Agree an action plan to accelerate global implementation of SNOMED CT</p> | <p>2a. Update and quality assure SNOMED CT at least 2 times per year</p> <p>2b. Increase involvement of the Community of Practice in the development and maintenance of SNOMED CT</p> <p>2c. Agree a program for quality enhancement of existing and expanded content</p> | <p>3a. Establish and maintain constructive relationships with key international standards organisations</p> <p>3b. Improve understanding of SNOMED CT and its relationship with other international standards</p> <p>3c. Ensure that cost effective technologies exist, enabling the use of SNOMED CT with other international standards</p> | <p>4a. Ensure that users of SNOMED CT are strongly engaged in the work of the IHTSDO</p> <p>4b. Increase participation of international clinical bodies in the work of the IHTSDO</p> <p>4c. Provide an effective support infrastructure for the IHTSDO's global Community of Practice</p> | <p>5a. Encourage new Members to participate in IHTSDO</p> <p>5b. Ensure financial sustainability for the work of the IHTSDO, in a manner that best serves citizens and Members</p> <p>5c. Recruit and retain effective participants in IHTSDO governance bodies and a strong staff team</p> <p>5d. Implement and maintain the IHTSDO Workbench for the development and maintenance of SNOMED CT</p> |
|---|---|--|--|---|

Priority Accountability Targets and Shared Goals

The **Accountability Targets** are IHTSDO's priority commitments to its Members and to the global community. They are key elements of what IHTSDO intends to achieve by 2012 and what the General Assembly will use to judge the performance of the organisation. Accountability targets are intended to be clear, measurable, and largely within the control of the IHTSDO itself.

Enhancing health and health care by broadening the use of SNOMED CT is a collective effort. **Shared Goals** reflect commitments of - and activities that involve - IHTSDO, its Members, and other partners. These are aspirational goals, and it is expected that many will be "works in progress", even at the end of the current planning period in 2015.

Accountability Targets & Shared Goals by Strategic Priority

1. Make it easier to use SNOMED CT for priority use cases

• TARGETS

- *Publish updated implementation guidance by January 2011*
- *Design, develop, and implement a platform to facilitate sharing of products, implementation tools, and resources by the end of 2011.*
- *Implement and maintain the core IHTSDO Workbench for design and development of SNOMED CT*
- *Agreed action plan to accelerate global implementation of SNOMED CT in 2010*

• SHARED GOALS

- *Members offer education and implementation support for users of SNOMED CT in their jurisdiction*
- *Define ways to measure and then achieve annual growth in the breadth and depth of use of SNOMED CT in Member countries.*
- *At least half of IHTSDO's current Members have contributed to, or used resources from, the sharing platform by the end of 2012*

2. Produce robust terminology standards that are "fit-for-purpose" for priority use cases

• TARGETS

- *Produce and quality assure at least two updates to the SNOMED CT International Release per year*
- *Mechanisms for collaborative editing using the IHTSDO Workbench in place and being tested by the end of 2012*
- *Define and publish at least 5 quality metrics by the end of 2012 that help users of SNOMED CT to understand fitness for purpose of SNOMED CT*

• SHARED GOALS

- *Growth in SNOMED CT translations that adhere to IHTSDO translation guidelines or standards*
- *Strong global community of qualified editors contributing to International Release of SNOMED CT through collaborative editing by the end of 2015*
- *Researchers actively developing and evaluating methods for assessing fitness-for-purpose for particular use cases and contexts*

3. Facilitate use of SNOMED CT with other international standards

• TARGETS

- *Cooperation agreements in place with other major international standards developers*
- *Define and produce core educational materials that help improve understanding about SNOMED CT and its relationship with other international standards by 2012*
- *Published guidance on using SNOMED CT in conjunction with at least 1 widely-used international standard*

• SHARED GOALS

- *Undertake active efforts to improve understanding of SNOMED CT and its relationship with other international standards among key stakeholders*
- *Tested and approved map between SNOMED CT and ICD-10*
- *Tested and approved map between SNOMED CT and ICPC-2*
- *Production processes and/or products from at least one joint initiative to facilitate the use of SNOMED CT and another health information standard in use by the end of 2015*

•Note: For layout reasons, the text of some targets and goals has been abbreviated. Please refer to the text document for details.

Accountability Targets & Shared Goals by Strategic Priority

4. Strengthen responsiveness and clinical governance of SNOMED CT

• TARGETS

- *Establish plan to strengthen input from users of SNOMED CT to IHTSDO (including end users and system designers) in follow-up to the Implementation Action Plan*
- *Formal participation of international clinical bodies in the IHTSDO community of practice (at least 2 by 2012 and at least 4 by 2015)*
- *Expected response times for inquiries to the IHTSDO are established in 2010 and adhered to subsequently*

• SHARED GOALS

- *Members have mechanisms for soliciting timely input from users of SNOMED CT on key issues and communicating that feedback to the IHTSDO*
- *Produce at least one SNOMED CT reference set endorsed by the relevant international clinical body by 2012*
- *Formal participation of national clinical bodies in Members' SNOMED-related activities with particular reference to SNOMED CT quality and issue resolution*

5. Sustain and strengthen the organizational foundations of IHTSDO

• TARGETS

- *Ensure financial sustainability for the work of the IHTSDO as reflected by balanced budgets and audit reports that indicate that the accounts are kept in sound order (2010-2012)*
- *Agreed plan for the transition of governance in October 2012 as per the Articles of Association*
- *Recruit and retain a strong core staff team, as per annual staffing plans in the Work Plan and Budget*

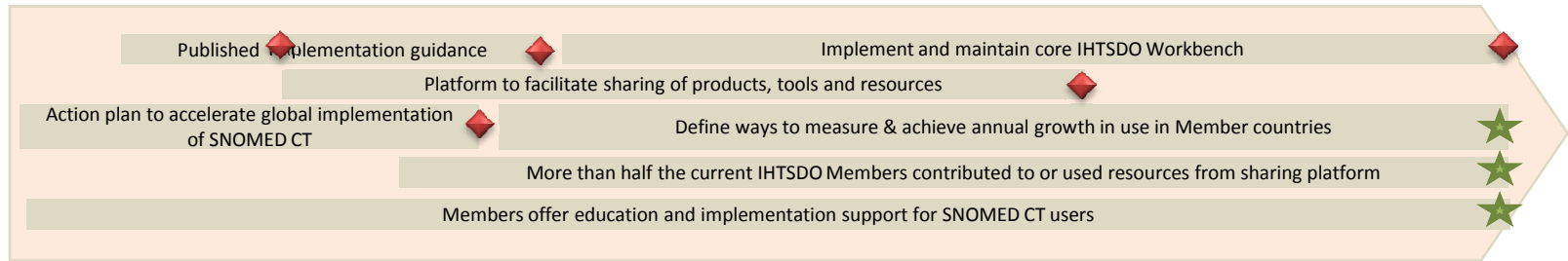
• SHARED GOALS

- *Add 4 new Members to the IHTSDO by the end of 2012*
- *Increase participation in the Affiliate Forum*
- *At least 80% of Members participate in the election of representatives to IHTSDO's Management Board and Standing Committees*
- *100% of Members' annual obligations from the Articles of Association are fulfilled*
- *IHTSDO Members who are undertaking terminology development and maintenance functions actively use the IHTSDO Workbench*

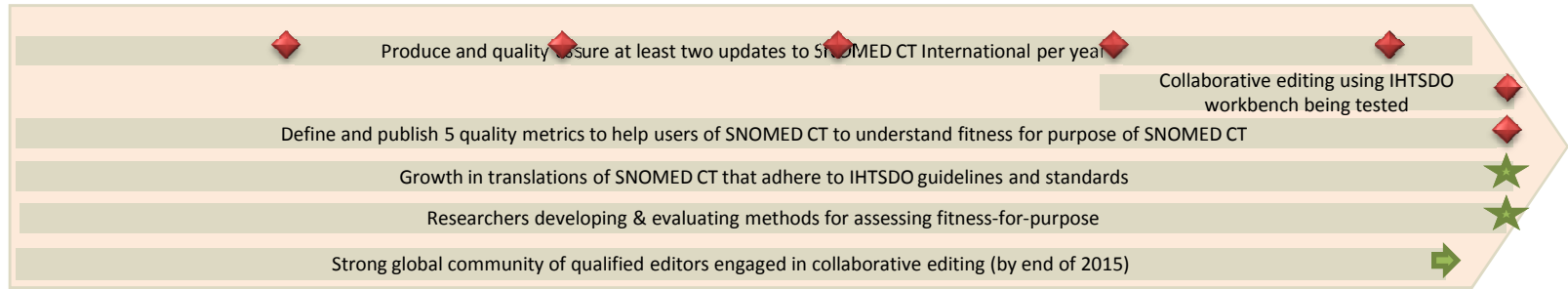
Strategic Roadmap and Milestones



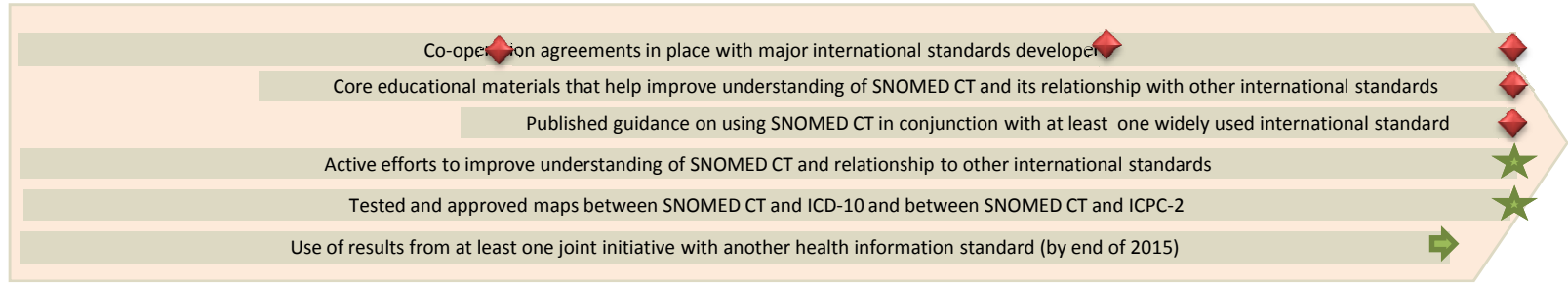
1. Make it easier to use SNOMED CT for priority use cases



2. Produce robust terminology standards that are "fit-for-purpose" for priority use cases



3. Facilitate use of SNOMED CT with other international standards

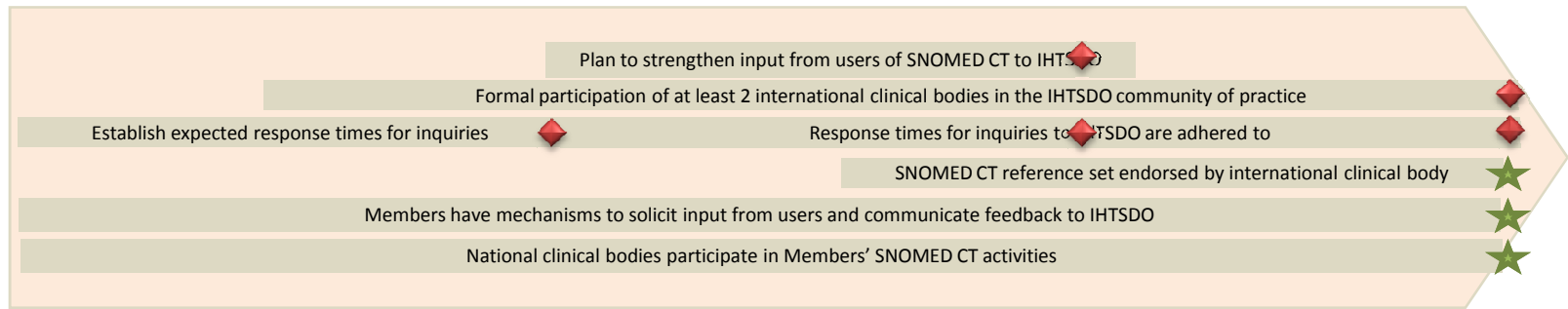


Future Initiatives

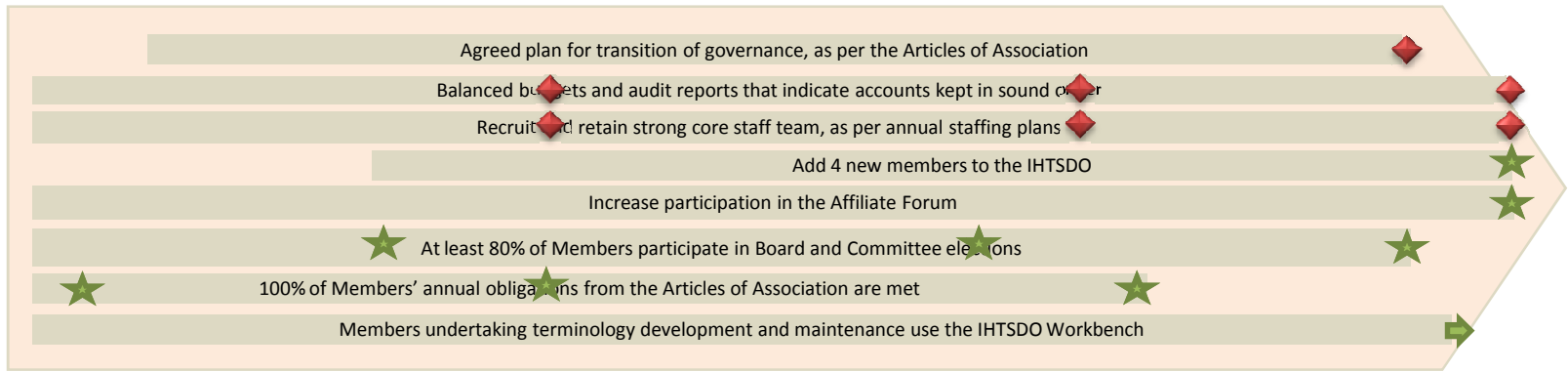
Strategic Roadmap and Milestones



4. Strengthen responsiveness and clinical governance of SNOMED CT



5. Sustain and strengthen the organizational foundations of IHTSDO



Future Initiatives

◆ Targets ★ Shared Goals

Achieving IHTSDO's Strategic Initiatives

Once confirmed by the General Assembly, the strategic initiatives, accountability targets, and shared goals will be achieved through actions by IHTSDO and its partners as described in:

- Implementation of Action Plans being developed by each of IHTSDO's four Standing Committees
- Concrete plans for progress as described in the organization's annual Work Plans

To formally monitor progress, the General Assembly will undertake an annual review of the status of the strategic directions, coinciding with existing reporting mechanisms.

Please help us to ensure that plans and actions continue to meet your needs by participating in these processes.