



IHTSDO Work Plan 2011

Including Services from IHTSDO's Contracted Support Organizations

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Executive Summary

From patient records to public health surveillance, safe and effective exchange of health information is important globally. IHTSDO's focus is on improving care by broadening use of SNOMED CT, within and across countries and professions. Our work on standardized health terminology is a world-wide effort to respond to needs that we all share, with an emphasis on enabling effective use of SNOMED Clinical Terms (SNOMED CT®). This requires accelerating progress on terminology development and maintenance, strengthening the Community of Practice and the tools to support it, strengthening and making the Affiliate Forum more effective and ensuring that the Implementation and Innovation practice is properly supported as it moves to publicise exemplar implementations and "show casing" the practical Return on Investment of SNOMED CT adoption.

To this end, this Work Plan outlines planned activities and projects that will be undertaken between January and December 2011 both directly by IHTSDO and by our contracted support organizations. The strategic directions and business planning process agreed by the General Assembly and Management Board have been used to guide the development of the 2011 Work Plan. The Strategic Framing Stage was completed by the General Assembly and Management Board in April 2010. The Collection Stage solicited input from the Community of Practice on priorities for moving forward and potential initiatives to address them. This process identified a large number of suggestions for work items. We then moved into the Consolidation Stage, bringing together the many ideas generated, reviewing progress on ongoing projects, and identifying priorities for 2011.

This year's Work Plan is organized according to the strategic directions to 2012/2015 that were recently approved by the General Assembly.

The plan is organized by working category and each lower level line item is actively owned by one of the Officers, There are fifteen categories:

- 1 Workbench development
- 2 Workbench support
- 3 Workbench implementation
- 4 Education & Training
- 5 Harmonisation
- 6 Standards
- 7 CAP
- 8 Administration
- 9 Mapping
- 10 Translation



- 11 Collaborative editing
- 12 SNOMED CT Development
- 13 Content Product Development
- 14 Documentation
- 15 Implementation

The relevant accountability targets and shared goals (see end) are also listed for reference.

This Work Plan highlights those areas of activity where IHTSDO resources (directly or through its support organization) have been allocated for 2011. The plan itself is generated directly from the first columns of the “work plan and budget sheet” which is also available. Where known, timelines are outlined for each activity.

In addition, IHTSDO will continue to provide a core set of resources (e.g. the web-based Collaborative Space, teleconference services, and time at the April and October meetings) to facilitate efforts by volunteers to undertake work in areas beyond those that IHTSDO staff, support organization, or contract resources focus on. These activities are typically led by IHTSDO’s many Project Groups, Special Interest Groups, and Harmonization Boards/Panels. Their efforts are key in progressing the development and use of SNOMED CT.

The full set of activities being undertaken or considered evolves over time as interests and needs change; this is a living document and any change will be reflected here.

Changes in resourcing are just one of the reasons why the 2011 Work Plan might evolve. As a relatively new organization working within a dynamic health information and policy environment, circumstances and needs can be expected to change throughout the course of the year, as they have since IHTSDO was first established. Accordingly, this Work Plan should be seen as a framework outlining current intentions for 2011 that will change during the year based on feedback from the Community of Practice and changes in the external environment.



While project plans exist or are under development in each of these areas, there are also significant uncertainties at this time about the nature and magnitude of resources required. This may arise because of uncertainties regarding the timing of finalization of harmonization agreements, a lack of certainty about the extent to which it will be possible to obtain in-kind support from Members for projects, and other unknowns. Resource has been allocated to support these initiatives and is expected to allow for some progress in all areas. However, the total available is less than estimates that have been received to date to complete the all the projects. Efforts will be phased taking into account available resources, the progress of harmonization and project activities, and other operational considerations. There may be dynamic adjustments during the year based on the confirmation of project plans and internal/external developments.

These are IHTSDO's priority commitments to its Members and to the global community that we intend to achieve by 2012 and that the General Assembly will use to judge the performance of the organisation.

Shared goals reflect commitments of - and activities that involve - IHTSDO, its Members, and other partners that are aspirational goals where it is expected that many will be "works in progress", even at the end of the current planning period in 2015.



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
1	Workbench development					
1,1	Translation tooling	1c2	Develop translation tooling module on the Workbench	JGU	started	jan-11
1,2	Translation tooling implementation	1c2	Implement the Workbench translation tooling module in at least one Member organisation	JGU	jan-11	mar-11
1,3	Migration – Informatics development	1c2, 2b1	Develop tooling within the Workbench to support authoring of the International edition of SNOMED CT	JGU	started	feb-11
1,4	Migration – CAP development	1c2, 2b1	Develop tooling within the Workbench to support the release of the International edition of SNOMED CT	JGU	started	feb-11
1,5	Build management (migration)	1c2, 2b1	Coordination of the development of the different Workbench tooling strands	JGU	jan-11	apr-11
1,6	LOINC integration tooling	1c2	Workbench support for hosting and authoring LOINC codes against SNOMED CT on the Workbench	JGU	sep-11	nov-11
1,7	Classifier support for Pharmacy (concrete domains, universal qualifiers)	1c2	Workbench support to model numbers and universal qualifiers for Pharmacy	JGU	nov-11	feb-12
1,8	Generic Mapping - Gap Analysis	1c1	Perform a functional gap analysis on the UKTC mapping tool and a generic mapping tool	SLA	okt-10	feb-11

1c2 ACCOUNTABILITY TARGET: Implement and maintain the core IHTSDO Workbench for design and development of SNOMED CT, in line with priorities identified in the Technology Roadmap produced by the Technical Committee

2b1 ACCOUNTABILITY TARGET: Mechanisms for collaborative editing using the IHTSDO Workbench in place and being tested by the end of 2012



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
2	Workbench support					
2,1	Support for Workbench	1c2	Bug fixing, small enhancements, and support for the International release and for Member projects	JGU	started	ongoing
2,2	Hosting for Workbench	1c2	Hosting of the centralised services - collaboration tools, a repository for software development and a repository for SNOMED CT and a build management service.	JGU	started	ongoing
3	Workbench implementation					
3,1	Migration implementation (CAP)	1c2, 2b1	Moving the International release to the Workbench, from the existing tool	JGU	sep-10	okt-11
3,2	RF2 migration and tooling	2a1	Migration of the International release to RF2 and providing utilities to ease the migration of members and affiliates to RF2	JGU	okt-10	sep-11
3,3	Member support (Workbench, etc.)	1c2	Support for Members, answering questions and giving advice on Workbench implementation and RF2.	JGU	started	ongoing
3,4	Collaborative authoring - tooling requirements	2b1	Define tooling requirements for collaborative authoring, using the Workbench.	JGU	dec-10	feb-11
3,5	Collaborative authoring - tooling	2b1	Develop tooling for collaborative authoring	JGU	feb-11	maj-12
3,6	MRCM and QA rules - review and implementation	1c2	Review the QA and MRCM rules configured in the Workbench to support online checks and batch QA during release.	JGU	nov-10	dec-11
3,7	ICPC mapping - tooling support for phase 2	3c3	Procure and support implementation of tooling for ICPC mapping	JGU	jun-11	sep-11
3,8	Refset gap analysis	1c1	Perform a gap analysis between the UKTC Refset tool and a generic Refset tool	SLA	nov-11	maj-11
<u>1c2 ACCOUNTABILITY TARGET:</u> Implement and maintain the core IHTSDO Workbench for design and development of SNOMED CT, in line with priorities identified in the Technology Roadmap produced by the Technical Committee						
<u>2b1 ACCOUNTABILITY TARGET:</u> Mechanisms for collaborative editing using the IHTSDO Workbench in place and being tested by the end of 2012						
<u>3c3 SHARED GOAL:</u> Tested and approved map between SNOMED CT and ICPC-2						



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
4	Education & Training					
	Technical Implementation Guide	1b1	Upgrade TIG for January 2011 release	JGU	started	jan-11
4,1	TIG/TRG - ongoing maintenance	1b1	Regular updates to TIG, as best guidance changes, RF2 is bedded in and SCT content changes.	JGU	jan-11	ongoing
4,2	TIG - How To and FAQs	1c1, 1b2	Develop How-to guides and FAQs that is implementation or tasks focused relating back to the TIG	SLA	jan-11	ongoing
4,3	Rate of Change of SNOMED CT - Guidance for users (\$ inc above 1c1		Provide guidance to minimize impact when changes to SNOMED CT are introduced	SLA	jan-11	ongoing
4,4	DITA guidelines	1b1	Provide common guidelines on use of DITA across the user guides, the TRG and TIG and the Workbench documentation	JGU	nov-11	jan-12
4,5	Editorial Guide	2a1, 2b2	Editorial Guide: Provides the formal documentation for editors to make changes to SNOMED CT, and the human-readable documentation of the criteria by which content is to be evaluated for quality; and secondarily provides vital information for those who extend and implement.	KSP	started	ongoing
4,6	Terminology Mentor programme	2b2	Terminology Mentor programme: develops a cadre of consultant editors who have demonstrated the necessary knowledge and skill to carry out editorial policy development (through phases of understanding a content problem, designing an integrated editorial solution, and delivering the necessary guidance for editors to apply the solution to the content of SNOMED CT.)	KSP	nov-10	dec-11
4,7	Inventory of Training Materials	1c1,1b2	Establish a process of maintaining an inventory of training materials and making these training materials available	SLA	dec-10	ongoing

1b1 ACCOUNTABILITY TARGET: Publish updated implementation guidance by January 2011

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

2b2 SHARED GOAL: Strong global community of qualified editors contributing to International Release of SNOMED CT through collaborative editing by the end of 2015



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
5	Harmonisation					
5,1	IPCCC harmonisation	3a1	Update SNOMED content for paediatric cardiology in line with IPCCC codes, develop maps to IPCCC and a paediatric cardiology reference set.	JGU	started	maj-12
5,2	HL7 harmonisation	3a1	Liaison meetings with HL7, investigating use of Workbench to maintain HL7 vocabulary and joint release of HL7 artefacts, bound to SNOMED CT terms.	JGU	started	ongoing
5,3	OpenEHR/13606 harmonisation			Chair/CEO		
5,4	CMT			Chair/CEO		
5,5	ISO	3a1, 3b2	Provide IHTSDO input to JIC and ISO TC 215 working groups in order to promote harmonisation across standards development. Coordinate IHTSDO responses to standards being balloted through the ISO processes	JMI	started	ongoing
5,6	GS1	3a1, 3b2	Work with GS1 representatives to ensure that harmonisation activity is undertaken appropriately i.e. that SNOMED CT is used as a key identifier where appropriate	JMI	started	ongoing
5,7	WHO JAG	3b2,3c2,3c3	WHO JAG: Joint Advisory Group that is responsible for annual work plan as well as day to day oversight of the work program with WHO.	KSP	started	ongoing
5,8	WHO JCG			Chair	started	ongoing
5,9	WHO FTAG	3b2,3c3	WHO FTAG - WHO Functioning advisory group responsible for advising on application of the functional components of ICD 11 model work. I will also be identifying relationship with SNOMED CT concepts	JMI	started	ongoing
5,10	WHO HIM TAG	3b2,3c2,3c3	WHO HIM TAG: The ICD11 Health Informatics and Modelling Technical Advisory Group, responsible for the design of the structure of ICD11 and the connections between ICD11 and SNOMED CT.	KSP	started	ongoing
5,11	WHO Implementation		Assist in enabling the implementation of IHTSDO's collaborative activities with WHO	SLA	okt-10	ongoing
5,12	Regenstrief Institute	3b2,3c3		Chair/CEO		
5,13	Medical devices legislation	3.b.1,5.b.1	Reviewing the status of medical devices legislation to inform and agree with IHTSDO MB the required actions as the international legislation is amended with potential impact on IHTSDO products	JMI	okt-10	mar-11



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
5,14	Continua	3.a.1,3b2	Work with Continua alliance to ensure that SNOMED CT is identified as standard of choice for collecting and sharing clinical information between different medical applications	JMI		okt-10 ongoing

3a1 ACCOUNTABILITY TARGET: Cooperation agreements in place with other major international standards developers (at a minimum, WHO, laboratory terminology developers, IEEE, HL7, and OpenEHR)

3b1 ACCOUNTABILITY TARGET: Define and produce core educational materials that help improve understanding about SNOMED CT and its relationship with other international standards by 2012

3b2 SHARED GOAL: Undertake active efforts to improve understanding of SNOMED CT and its relationship with other international standards among key stakeholders that is proportional, understandable and appropriate to their needs

3c2 SHARED GOAL: Tested and approved map between SNOMED CT and ICD-10 international edition

3c3 SHARED GOAL: Tested and approved map between SNOMED CT and ICPC-2

5b1 ACCOUNTABILITY TARGET: Ensure financial sustainability for the work of the IHTSDO as reflected by balanced budgets and audit reports that indicate that the accounts are kept in sound order (2010-2012)



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
6	Standards					
6,1	Compositional Grammar specification	3a1	Update and release the post coordinated expression syntax as a standard.	JGU	jan-11	mar-11
6,2	File naming convention standard	2a1	Release the IHTSDO release file naming convention as a standard.	JGU	jan-11	mar-11

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

3a1 ACCOUNTABILITY TARGET: Cooperation agreements in place with other major international standards developers (at a minimum, WHO, laboratory terminology developers, IEEE, HL7, and OpenEHR)



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
7	CAP		Overall CAP budget	JGU	started	ongoing
7,1	Release Management	2a1	Production of ongoing releases of the International release of SNOMED CT.	JGU	started	ongoing
7,2	Migration to RF2	2a1	Migration the International release to RF2	JGU	started	jan-12
7,3	Development of Workbench Release Process	2a1	Develop Workbench functionality to support the release of the International release in RF2 format.	JGU	started	apr-11
7,4	Request Submission Management	4a2, 4c1	Request Submission Management: Delivers a set of tools and processes for handling content change requests from the Community of Practice, including Members; and manages the requests.	KSP	started	ongoing
7,5	Assigned Content editing tasks	2a1	Assigned Content editing tasks: With the oversight of the Content Committee, and guided by MB-approved strategic priorities and the Content / Product development plan, prioritizes content changes and allocates the editorial work to consultant terminology editors and/or support organization contractors.	KSP	started	ongoing
7,6	Derivatives and Cross Maps	2a1	Derivatives and Cross Maps: Delivers the ongoing maintenance and updating of all cross maps and derivatives that are included in the international release.	KSP	started	ongoing
7,7	Design Content Solutions	2a1	Design Content Solutions: Delivers problem descriptions based on content issues that arise from any source (internal or external), and then delivers editorial solutions in the form of documented editorial policy, quality assurance rules, and guidelines (in the Editorial Guide: see above)	KSP	started	ongoing

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities

for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

4a2 SHARED GOAL: Members have mechanisms for soliciting timely input from users of SNOMED CT on key issues and communicating that feedback to the IHTSDO

4c1 ACCOUNTABILITY TARGET: Expected response times for inquiries to the IHTSDO are established in 2010 and adhered to subsequently



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
8	Administration					
8,1	Assurance	2a1	On going review and assurance of CAP processes and products	JMI		
8,2	Conferences			All	started	ongoing
8,3	Committee work	4a2,5	Support for standing committees i.e. minutes, coordination of meetings, postings, agenda and papers. Also coordination and work with WG to ensure they have appropriate support and guidance, particularly where deliverables are on critical path	All	started	ongoing
8,4	Office processes	4c	Provide assurance and input to office processes and IHTSDO policy developments	JMI		
8,5	Office systems (email, web, etc)	5b1	Oversight and administration of office systems	JGU	started	ongoing
8,6	Personal development			All		ongoing

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

4a2 SHARED GOAL: Members have mechanisms for soliciting timely input from users of SNOMED CT on key issues and communicating that feedback to the IHTSDO

4c. Provide an effective support infrastructure for the IHTSDO's global Community of Practice

5. Sustain and strengthen the organizational foundations of IHTSDO

5b1 ACCOUNTABILITY TARGET: Ensure financial sustainability for the work of the IHTSDO as reflected by balanced budgets and audit reports that indicate that the accounts are kept in sound order (2010-2012)



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
9	Mapping					
9,1	ICD10 mapping	3.b.2,3.c.2,3.c.4,5.a.1	Key project to develop a process and methodology for mapping SNOMED CT to ICD 10, being undertaken as part of WHO/IHTSDO Harmonisation agreement. Support for tooling, individuals and processes. Phase 1, agreed by MB, to June 2011, with progress review in March 2011.	JMI	started	ongoing
9,2	ICPC mapping	3.b.2, 3.c.3,3.c.4	Project management and support for different phases + ensuring quality component included	JMI	started	ongoing
9,3						
9,4	Route of Administration Refinement	2a1	Route of Administration Refinement: Delivers a revision of the "route of administration" codes, hierarchy, value set, and editorial guidance, along with a coordination/mapping of these elements with at least one National route of administration value set.	KSP	sep-10	dec-10

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities

for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

2a2 SHARED GOAL: Growth in SNOMED CT translations that adhere to IHTSDO translation guidelines or standards

3b2 SHARED GOAL: Undertake active efforts to improve understanding of SNOMED CT and its relationship with other international standards among key stakeholders that is proportional, understandable and appropriate to their needs

3c2 SHARED GOAL: Tested and approved map between SNOMED CT and ICD-10 international edition

3c3 SHARED GOAL: Tested and approved map between SNOMED CT and ICPC-2

3c4 SHARED GOAL: Production processes and/or products (e.g. joint terminology development, maps, or implementation guidance) from at least one joint initiative to facilitate the use of SNOMED CT and another health information standard in use by the end of 2015

5a1 SHARED GOAL: IHTSDO will increase its Membership by adding 4 new Members by the end of 2012.



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
10	Translation					
10,1	Spanish	1.a.1,2.a.1,2.a.2	Provision of Spanish translation of international release x2 yearly along with translated release documentation and quality report	JMI	apr-10	apr-11

1a1 SHARED GOAL: Define ways to measure and then achieve annual growth in the breadth and depth of use of SNOMED CT in Member countries.

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)

2a2 SHARED GOAL: Growth in SNOMED CT translations that adhere to IHTSDO translation guidelines or standards



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
11	Collaborative editing					
11,1	Requirements	2.b.1, 2.b.2	Definition of policy and process requirements to support distributed and collaborative editing of the International release for SNOMED CT	JMI	sep-10	dec-10
11,2	Process dev	2.b.1, 2.b.2	Development of processes and policies to support distributed and collaborative editing in the pilot phases	JMI	dec-10	feb-11
11,3	Piloting 1	2.b.1, 2.b.2	Piloting of distributed and collaborative editing within at least 1 project (preferably 2) on an international basis using the updated IHTSDO workbench. Aim is to work through policies, processes and workbench then for second phase of piloting	JMI	jul-11	jan-12
11,4	Piloting 2	2.b.1, 2.b.2	Second set of piloting using updated processes and materials from 1st pilot and adjusted workbench. Piloting will cover areas identified as different to first phase or specifically needing to be covered	JMI	jan-12	jul-12
2b1 ACCOUNTABILITY TARGET: Mechanisms for collaborative editing using the IHTSDO Workbench in place and being tested by the end of 2012						
2b2 SHARED GOAL: Strong global community of qualified editors contributing to International Release of SNOMED CT through collaborative editing by the end of 2015						



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
12	SNOMED CT Development					
12,1	NLM Problem list Development - phase 3		This builds on work undertaken in 'NLM problem list Q review' taking a further 100 concepts and evaluating further using same/amended methodology (depending on phase 2) Interdependency with KSP problem list requirements	JMI	mar-11	jul-11
12,2	NLM Problem list Q review - phase 2		Phase 1 developed a methodology and piloted in UKTC and now doing 100 concepts, reporting Jan 2011	JMI	okt-10	jan-11
12,3	KSP Problem list	4b2	Delivers a plan for making the content of SNOMED CT "fit for purpose" for the problem list use case.	KSP	jan-11	jun-11

4b2 SHARED GOAL: Produce at least one SNOMED CT reference set endorsed by the relevant international clinical body by 2012



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
13	Content Product Development					
13,1	Content Product Development Planning	2a1	Content Product Development Planning: Delivers a set of plans for making the content of SNOMED CT "fit for purpose" for the priority use cases in the Content / Product development plan.	KSP	nov-10	jul-11
13,2	Observables & Implementation Guide	2a1	Delivers the observables content of SNOMED CT, modelled and quality assured, primarily in support of the use cases of orders and result reporting. Also an implementation guide for use in orders and result reporting.	KSP	started	jul-12
13,3	Anatomy Planning	2a1	Delivers a plan for updating the anatomy content, including needed support for documenting laterality; and a plan for coordination of the content with FMA (in support of possible external funding for carrying out the FMA coordination/mapping).	KSP	started	mar-11
13,4	Pharmacy	2a1	Delivers the updated pharmacy content of SNOMED CT, modelled according to the model and standard that the Pharmacy SIG and Content Committee have guided through the IHTSDO Standards process.	KSP	started	jul-12
13,5	Substances	2a1	Delivers the updated substance content of SNOMED CT, modelled according to the model and standard that the Substances redesign group and Content Committee have guided through the IHTSDO Standards process	KSP	started	jul-12
13,6	Organisms (known)	2a1	Delivers updates to the organisms content of SNOMED CT, based on existing editorial criteria and rules.	KSP	jan-11	dec-11
13,7	Organisms 2 Planning	2a1	Delivers a plan for changes to SNOMED CT organisms hierarchy - a content design project.	KSP	jan-11	dec-11
13,8	Event Condition Model	2a1	Event Condition Model: For a small number of Event-Condition issues (2-3) to be selected (by CTM, Content Committee and Project Group) based on priority and readiness: delivers draft editing design pattern and editorial guidance, testing plan & quality criteria; and a test sample of components; and results of testing/quality review. A key task to support Problem List and Patient Summary use cases.	KSP	jan-11	dec-11

2a1 ACCOUNTABILITY TARGET: Produce and quality assure at least two updates to the SNOMED CT International Release per year based on agreed priorities for quality enhancement of existing and expanded content in line with plans developed by the Content Committee (2010-2012)



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
14	Documentation					
14,1	Editorial Guide - see 4.5			KSP		
14,2	IHTSDO Definition of Terms	1b2	Create and maintain a list of definitions of terms used in IHTSDO documents. This will ensure a consistent meaning across all IHTSDO documents	SLA	Started	aug-11



Ref	Work Item	GOAL	Description	Owner	Start Date	End Date
15	Implementation					
15,1	Gathering use, benefits and tools of SNOMED CT	1a1	Gather information and document the use of SNOMED CT through surveys and telephone interviews to illustrate the benefits and utilization.	SLA	Started	dec-11
15,2	RF2 End user Implementation	1b2,	Provide assistance and guidance in the transition from RF1 and the implementation of RF2 by providing easy to understand and tasks oriented documentation	SLA	Started	sep-11
15,3	Collaboration with other SDOs e.g. Anaesthesia, IPaLM, Nursing 3b2		Establish processes and methods of collaboration with standard organizations or industry leaders that IHTSDO already have agreements with.	SLA	started	ongoing
15,4	Lexical Resources	1b2, 1c1	Provide guidance and resources that improve the end user experience with SNOMED CT. These resources will enable better browsers, searches and testing of applications using SNOMED CT	SLA	dec-10	sep-11
15,5	Members Exchange	1c1, 1c3	Provide a Members Exchange that allow for the sharing of information, refsets, documentation and training materials among the community of practice. The Members Exchange should be facilitate collaboration, be intuitive and easy to use.	SLA	Started	dec-11
15,6	Exemplar Contractual Clauses to prove "SNOMED inside"	1d1, 1c1	Provide guidance in the form of examples of what to include in contracts for work that uses SNOMED CT. This will improve the overall quality of contracts and better defined the scope of work needed.	SLA	dec-10	jul-11
<u>1a1 SHARED GOAL:</u> Define ways to measure and then achieve annual growth in the breadth and depth of use of SNOMED CT in Member countries.						
<u>1b2 SHARED GOAL:</u> Members offer education and implementation support for users of SNOMED CT in their jurisdiction						
<u>1c1 ACCOUNTABILITY TARGET:</u> Design, develop, and implement a platform to facilitate sharing of products, implementation tools, and resources that aim to reduce duplication of effort and cost, create a community gain from innovation, and help Members, Affiliates, and clinicians alike by the end of 2011.						
<u>1c3 SHARED GOAL:</u> At least half of IHTSDO's current Members have contributed to, or used resources from, the sharing platform by the end of 2012						
<u>1d1 ACCOUNTABILITY TARGET:</u> Agreed action plan to accelerate global implementation of SNOMED CT in 2010 (implementation to follow in 2011 and 2012)						
<u>3b2 SHARED GOAL:</u> Undertake active efforts to improve understanding of SNOMED CT and its relationship with other international standards among key stakeholders that is proportional, understandable and appropriate to their needs						